			1			
Dept	No	SAVINGS			2014-15	Detail of proposal
			Dudmet			
			Budget		Saving	
			£'000		£'000	
		SAVINGS ALREADY DELIVERED				
	1	SAVINGS ALREADT DELIVERED				Full year effect of savings achieved on contracts in previous
ECHS	1	Supporting People	3,100		38	years and retendering contracts
ECHS	2	Drugs and Alcohol	237		237	Expenditure funded from Public Health substance misuse budgets in the future
ECHS	1	Intermediate Care	1,520			Reduction in Intermediate Care contract
ECHS		Commissioning - Learning Disabilities	24,391			Continuing contract efficiencies and attrition
LONG	4	Sub-Total	24,391		902	
		Gub-Total			302	
	-	STAFF SAVINGS				Staffing reduction across the service, posts to remain
ECHS	5	Children Social Care/Youth Service	14,445		120	unfilled
					120	
		CASH LIMITING OF BUDGETS				
ECHS	6	Cash limiting of general running expenses			500	Efficiency across the department
						At present, there is only an indirect link between budgets
						and the activity of frontline staff. As budgets become ever more challenging it is important these links are very clear
						and that care managers understand fully the implications of their decisions. This process will allow budgets to be
						allocated directly to decision makers allowing for a more
ECHS	7	Cash limiting of Social Care costs	22,251		1 450	effective management of resources. It provides also a mechanism to limit the spend in any one month.
20110	Ť	Guerr minung or Goodal Guro Good	22,201		1,100	internation to minitate opena in any one month.
					1,950	
		REVIEW OF SERVICES				
						Reduction of smoking cessation service - £239,000.
						Reduction in weight management and exercise referral scheme - £100,000. Reduction in staffing levels - £161,000.
						Public Health grant will not be affected as it will be
ECHS	16	Public Health	11,000		500	reallocated across other Public Health services across the Council
20110	10	1 dono i rediti	11,000			
	1				500	
	1	TOTAL		\dashv	3,472	

Care Services

DRAFT REVENUE BUDGET 2014/15 - SUMMARY

2012/13	Service Area	2013/14	Increased	Other	2014/15 Draft
Actual	Gervice Area	Budget	costs	Changes	Budget
£	Adult On the One	£	£	£	£
	Adult Social Care	404 000	4 4 4 0		100 110
	AIDS-HIV Grant	121,300	1,140	0 242 600	122,440
	Assessment and Care Management	29,004,970	659,540		
	Direct Services	3,492,300		57,580	
	Learning Disabilites Day and Short breaks Service	1,888,680	13,430		
	Learning Disabilities Care Management	2,519,970	49,830		
	Learning Disabilities Housing & Suppport	1,160,340	Cr 6,030	16,830	1,171,140
41,875,960		38,187,560	712,220	Cr 2,960,720	35,939,060
	Childrene Social Core				
	Childrens Social Care	912,620	3,350	Cr 109,450	806,520
	Bromley Youth Support Programme				
	Care and Resources	13,961,830	290,960	535,450	
	Children's Disability Services Referral and Assessment	4,629,030	96,470	313,860	
		3,122,530 3,238,100	18,820	286,840 278,970	
	Safeguarding and Care Planning	3,236,100	23,980		
	Safeguarding and Quality Assurance	1,353,440	3,910	14,020	
26,184,897		27,217,550	437,490	1,319,690	20,974,730
	Commissioning				
	Commissioning	3,696,040	40,820	Cr 71,140	3,665,720
	Drugs and Alcohol	237,310	5,920		
	Learning Disabilities Services	24,391,130	585,190		
	Mental Health Services	4,924,020	120,470	8,470	
	PCT Funding (Social Care & Health)	4,924,020	120,470	0,470	
	Supporting People	3,099,890	49,540	_	-
25,751,784	Supporting reopie	36,348,390	801,940		
25,751,704		30,340,330	001,940	Ci 2, 1 01,590	34,000,740
	Environmental Services - Housing				
	Housing Enforcement	253,570	Cr 140	Cr 50,970	202,460
	Housing Improvement	109,110		7,910	
422,362	riodollig illiprovollion	362,680			
:==,00=		002,000	0,	10,000	3.3,333
	Operational Housing				
	Enabling Activities	Cr 4,200	0	0	Cr 4,200
	Housing Benefits	Cr 964,240	Cr 23,440		
	Housing Needs	3,149,930	72,790	1,323,280	
1,956,601	ŭ	2,181,490	49,350	648,580	
	Public Health				
-	Public Health	10,999,800	0	1,601,000	12,600,800
-	Public Health - Grant Income	Cr 10,999,800	0	Cr 1,601,000	Cr 12,600,800
-		0	0	0	0
	Strategic and Business Support Service				
	Performance & Information	2,798,640	31,420		
	Quality Assurance	230,880	290	2,840	234,010
7,208	Transforming Social Care	0	0	0	0
2,278,194		3,029,520	31,710	Cr 285,850	2,775,380
	Efficiency Savings	0	0	Cr 500,000	Cr 500,000
00 400 707		107.007.100	0.000.040	0 4000.050	105.050.100
98,469,797		107,327,190	2,028,940	Cr 4,302,950	105,053,180
3,436,352	TOTAL NON CONTROLLABLE	3,597,070	12,890	Cr 2,000,960	1,609,000
0 = 0.4 =	TOTAL EVOLUBED DECUASOS	0.000.0==	_	4=0.000	40.000.000
9,781,541	TOTAL EXCLUDED RECHARGES	9,828,270	0	478,030	10,306,300
444 007 000	DODTEOU O TOTAL	400 750 500	0.044.000	0	440,000,400
111,687,690	PORTFOLIO TOTAL	120,752,530	2,041,830	Cr 5,825,880	116,968,480

CARE SERVICES PORTFOLIO

SUMMARY OF BUDGET VARIATIONS 2014/15

Ref					
1	2013/14 BUDGET			120,753	
2	Increased Costs			2,042	
	Full Year Effect of Allocation of Central Contingency				
3 4	Drawn down of PH Grant Held in Contingency Step Up to Social Work (cohort 3 2014/15) - expenditure	Cr	1,601 881		
_	- income Social Housing Fraud Grant - Income	Cr Cr	881		
	Social Housing Fraud Grant - Expenditure		100		
6 7	Youth on remand - grant Youth on remand - grant related expenditure	Cr	74 74		
8	Local Reform & Community Voices Grant - Independent Complaints Advoca - expenditure	•	70		
9	- income Local Reform & Community Voices Grant - Healthwatch	Cr	70		
	- expenditure - income	Cr	55 55		
	Impact of 2013/14 Pay Award Youth on remand - Additional costs not funded from grant	٥.	365 500		
	Provision for Homelessness		1,000	- 004	4,740
				264	
	Movement Between Portfolios / Departments / Divisions				
	Transfer of IT posts from ECHS to Resources Transfer of Short Breaks post to Education Division	Cr Cr			36
15	Contribution to MFD contract increased costs Training Budgets allocations of savings 2013/14	Cr Cr	8		56
17	Minor works transferred from Carelink to Liberata	Cr	2		30
19	Transfer of budget for data cleansing from Education Transfer of staffing budget from Education Division		10 45		
	BSSD Transfer from Contact Centre to Care Services Former EFA funding for clients with Learning Disabilities from Education		130 1,633		
				1,748	
	Real Changes				
22	Real Changes Funded by Savings Return of Learning Disabilites 2013/14 growth to fund growth within ECHS	Cr	900		24,391
23	Clients with No Recourse to Public Funds Increase in the volume and complexity of need of Children with Disabilities	٠.	260 290		105 2,266
	Adult Social Care placements		350	_	15,367
				(0
	Savings identified for 2014/15 as part of the 2013/14 Budget process				
26	Children's placements growth - Offset by invest to save initiatives Children's placements growth	Cr	394 394		9,534 9,534
27	Reduction in bad debt provision	Cr	120	Cr 120	896
	Other Real Changes				
28	NHS funding to support social care - income 2014/15 s256 Invest to Save Schemes already approved:	Cı	2,130		
23	- OP Day Opportunities Year 2 (income)	Cr			668
	- Children's Social Care Invest to Contain Year 3 (income) - OP Day Opportunities Year 2	Cr	264		668 668
30	- Children's Social Care Invest to Contain Year 3 Government grants for Housing Benefits		24 146		668 Cr 146
				Cr 1,984	
31	New Savings Identified for 2014/15 (Subject to Approval) Capping of social care costs	Cr	1,450		15,367
32 33	Contribution to Council-wide efficiency savings Learning Disabilities contract reductions and attrition	Cr Cr	500		24,391
34 35	Intermediate care contract reduction Smoking Cessation Contract	Cr Cr	277		1,935 1,010
36	Drugs and Alcohol expenditure funded by Public Health	Cr	237		237
37 38	Staffing Restructure Youth Service	Cr Cr	120		1,755 1,405
39 40	Weight Management and Referral Scheme Supporting People contract reductions	Cr Cr	38		114 3,100
41	GP Clinical Leads	Cr	20	Cr 3,472	27
				•	
42	Variations in Capital Charges			Cr 2,007	
43	Variations in Recharges			Cr 261	
44	Variations in Building Maintenance			Cr 8	
45	Variations in Rent Income			14	
46	2014/15 DRAFT BUDGET			116,969	_
					_

CARE SERVICES PORTFOLIO

Notes on Budget Variations in 2014/15

Ref Comments

2 Increased Costs - Dr £2,042k

Inflation of £2,042k has been allocated to budgets for contracts, SLAs, running expenses and income. At this point in time, no inflationary increase has been applied to salaries budgets in relation to

Full Year Effect of Allocation of Central Contingency

- 3 Public Health Grant Held in Contingency (Cr £1.601m)
- 4 Step Up to Social Work (cohort 3 2014/15) Cr £881k / Dr 881k

Funding of the Step up to Social Work programme, of which Bromley is the lead authority in a partnership of several London boroughs, has been allocated from the central contingency for 2014/15.

- Social Housing Fraud Grant Expenditure Dr £100k, Income Cr £100k
 Bromley successfully bid for Social Housing Fraud Grant funding from the DCLG and was awarded the maximum funding available for the two year period 2013/14 to 2014/15 (£200k in total). The Executive has approved the drawdown of the full £200k. The £100k above represents the amount relating to 2014/15.
- 6 Youth on remand grant Cr £74k
 Grant funding attached to the new LASPO responsibilities
- 7 Youth on remand grant related expenditure Dr £74k
 Costs supported by grant funding attached to the LASPO responsibilities
- 8 Local Reform & Community Voices Grant Independent Complaints Advocacy Service Dr £70k & Cr £70k

From April 2013, responsibility for commissioning NHS complaints advocacy passed from the NHS to local authorities. In recognition of these additional responsibilities, the Department of Health provided additional funding through the Local Reform and Community Voices Grant. 2014/15 is the second year of the two year grant and the Executive on 6th February 2013 agreed to the drawdown of funding for both years

- 9 Local Reform & Community Voices Grant Healthwatch Dr £55k & Cr £55k
 Additional funding for local Healthwatch was allocated to local authorities by the Department of Health through the Local Reform and Community Voices Grant. The Executive on 9th January 2013 approved the drawdown of funding for both 2013/14 and 2014/15.
- 10 Impact of 2013/14 pay award Dr £365k
 A sum of £365k has been added to the budget for the impact of the 2013/14 pay award.
- 11 Youth on remand Additional costs not funded from grant Dr £500k
 Funding to support the new cost of young people remanded to the care of the Local Authority as a result of the Legal Aid, Sentencing and Punishment of Offenders (LASPO) Act 2012 (LASPO)
- 12 Provision for Homelessness Dr £1,000k
 As reported to the Executive on 20th November 2013, there are

As reported to the Executive on 20th November 2013, there are significant pressures in relation to homelessness and the impact of the recession / welfare reform on the temporary accommodation budget.

The £1m built into the Operational Housing Division 2014/15 draft budget represents the continuation of the funding allocated in 2013/14. Further funding is currently held in the central contingency for new cost pressures.

13 Transfer of IT posts from ECHS to Resources - Cr £36k

This transfer of posts reflects a minor change to the alignment of services across Portfolios.

14 Transfer of Short Breaks post - Cr £21k

A post has transferred from Children's Social Care to Education for short breaks work.

15 Contribution to MFD contract costs - Cr £8k

Costs associated with the MFD contract are higher than budgeted. The increase in cost has been apportioned across departments and divisions based on level of usage and this amount represents the Commissioning Division contribution. These variations net out to zero across all departments / nortfolios

16 Training Budgets - Cr £3k

Full year effect of the reallocation of training budget savings in 2013-14 following the decision not to centralise these budgets. These variations net out to zero across all departments / portfolios.

17 Minor tasks transferred from Carelink to Liberata - Cr £2k

Some minor tasks previously undertaken by the Carelink team have been transferred to Liberata.

Transfer of budget for data cleansing from Education - Dr £10k

This relates to the realignment of budget from Education to fund data cleansing and verification work

19 Transfer of staffing budget from Education Division - Dr £45k

Budget for a commissioning post for education services has transferred from Education Division to Commissioning.

20 BSSD Transfer from Contact Centre to Care Services - Dr £130k

This reflects the full year effect of the transfer of BSSD to the ECHS department.

21 Former EFA funding for clients with Learning Disabilities from Education - Dr £1,633k

As part of the Dedicated Schools Grant allocation for 2013/14, funding for SEN support in Further Education Colleges transferred from the Education Funding Agency to LBB. This included an element of Social Care support, estimated at £1.633k for 2014/15.

Real Changes

Real Changes Funded by Savings

22 Return of Learning Disabilities 2013/14 growth to fund growth within ECHS - Cr £900k

The growth of £900k built in to the 2013/14 budget was not required and was returned to the central contingency in 2013/14. For the 2014/15 budget, this is being used to fund growth pressures elsewhere within ECHS Department. including:
- Adult Social Care placements

- Children's Social Care No Recourse to Public Funds
- Children's Social Care Children with Disabilities
- 23 Clients with No Recourse to Public Funds Dr £260k

Increase in the number of clients classified as having No Recourse to Public Funds.

24 Chidren with Disablities- Placements - Dr £290k

Increase in the volume and complexity of need of Children with Disabilities.

25 Adult Social Care Placements - Dr £350k

Growth of £350k has been built in to the 2014/15 budget, funded by growth no longer required for LD services.

Savings identified for 2014/15 as part of the 2013/14 Budget process

26 Children's placements growth - Offset by invest to save initiatives - Dr £394k / Cr £394k

There is expected growth in the numbers of children having to be accommodated. An invest to save initiative was developed in 2012/13 and is continuing, with the aim of reducing this cost pressure by investing in more inhouse foster carers.

27 Reduction in bad debt provision - Cr £120k

This relates to the budgeted reduction in bad debt provision due to improved cash collection.

Other Real Changes:

28 NHS funding to support social care - income - Cr £2,130k

The 2014/15 draft budget includes the use of £4.26m NHS social care funding to contribute to existing budgeted costs. This is an increase of £2.13m compared to the 2013/14 budget.

29 2014/15 s256 Invest to Save Schemes already approved:

Older People Day Opportunities Year 2 (Income) - Cr £264k/Dr £264k

The Older People's day opportunities invest to save scheme was approved by the Executive on 6th February 2013 and this adjustment relates to the realignment of budgets in respect of year two (2014/15)

Children's Social Care Invest to Contain Year 3 (Income) - Cr £24k/Dr £24k

The invest to contain scheme in Children's Social Care was approved by the Executive on 20th June 2012 and, similar to above, this adjustment relates to the realignment of budgets in respect of vear three (2014/15).

30 Government grants in respect of Housing Benefits - Dr £146k

This relates to the fall out the additional grant for administration costs and the Local Housing Allowance Implementation Grant in 2014/15.

Older People Day Opportunities Year 2 (Income) - Dr £264k

The Older People's day opportunities invest to save scheme was approved by the Executive on 6th February 2013 and this adjustment relates to the realignment of budgets in respect of year two (2014/15).

New Savings Identified for 2014/15 (Subject to Approval)

31 Capping of adult social care costs - Cr £1,450k

Budgets for social care costs such as residential and nursing care placements, domiciliary care and direct payments have been capped for 2014/15.

32 Contribution to Council-wide efficiency savings - Cr £500k

ECHS Department needs to identify efficiency savings of £600k to contribute to the total Council-wide efficiency savings target of £1m.

33 <u>Learning Disabilities contract reductions and attrition - Cr £350k</u>

This saving will be delivered by a combination of continuing to commission cost effective placements and attrition rates.

34 <u>Intermediate care contract reduction - Cr £277k</u>

Retendering of the contract for intermediate care services jointly with Bromley CCG will realise savings of £277k in 2014/15.

35 <u>Smoking Cessation Contract - Cr £239k</u>

The contract with one of the smoking cessation providors will not be renewed for 2014/15, resulting in a saving of £239k

36 <u>Drugs and Alcohol expenditure funded by Public Health - Cr £237k</u>

It is planned that all Drugs and Alcohol expenditure will be funded by Public Health in 2014/15, generating a saving of £237k.

37 Staffing Restructure - Cr 141k

A restructuring of Public Health staffing budgets will result in savings of £141k

38 Youth Service - Cr £120k

Deletion of vacant posts as a result of reducing case loads which is reflected in a national trend of reducing numbers of entrants in to the Youth Justice system.

39 Weight Management and Referral Scheme - Cr 100k

A saving of £100k will be achieved by a reduction to the Weight Management and Exercise Referral Scheme

40 Supporting People contract reductions - Cr £38k

The saving of £38k on Supporting People contracts will be delivered by limiting inflationary increases paid to providers and from re-tendering / extending contracts at a reduced cost.

41 GP Clinical Leads - Cr £20k

A reduction in GP clincal lead costs will result in a saving of £20k

Variations in Capital Charges, Recharges & Insurance

42 Variations in Capital Charges - Cr £2,007k

The variation in capital charges is due to a combination of the following:

- (i) Depreciation the impact of revaluations or asset disposals in 2012/13 (after the 2013/14 budget was agreed) and in the first half of 2013/14.
- (ii) Revenue Expenditure Funded by Capital Under Statute (REFCUS) mainly due to a significant general increase in the value of schemes in our 2014/15 Capital Programme that do not add value to the Council's fixed asset base.
- (iii) Government Grants mainly due to a significant increase in credits for capital grants receivable in respect of 2014/15 Capital Programme schemes, which are used to finance expenditure that is treated as REFCUS

These charges are required to be made to service revenue accounts, but an adjustment is made below the line to avoid a charge on Council Tax.

43 Variations in Recharges - Cr 261k

Variations in recharges are offset by corresponding variations elsewhere and have no impact on the overall position.

44 Variations in Building Maintenance - Cr £8k

This relates to the realignment of repairs and maintenance budgets to reflect business priorities. There are corresponding adjustments in other portfolios and these net out to zero in total.

45 Variations in Rent Income - Dr £14k

This relates to the reallocation of rental income budgets across departments / portfolios. There are corresponding adjustments in other portfolios and these net out to zero in total.

<u>Care Services</u>

<u>DRAFT REVENUE BUDGET 2014/15 - SUBJECTIVE SUMMARY</u>

								1	Capital		Capital	Repairs,	Property					
				Supplies	Third Party	Transfer		Controllable	Charges/	Total	Charges/	Maintenance	Rental	Not Directly	Recharges	Total Cost	Recharges	Total Net
Service area	Employees	Premises	Transport	and Services	Payments	Payments	Income	Recharges	Financing	Controllable	Financing	& Insurance	Income	Controllable	In	of Service	Out	Budget
5517155 4154	f	f	f	£	f	£	£	£	£	£	£	£	£	0011110111111111	£	£	£	f
	~	~	~	~	~	~	~	_	_	~	~	~	_		~	~	~	~
Adult Social Care																		
AIDS-HIV Grant	0	0	0	45.670	1.840	0		74.930	0	122,440			0		0	122,440	0	122,440
Assessment and Care Management	5,129,880	53,840	66 900	Cr 1,829,860	38,644,170	2,889,380	Cr 13,985,00		0	26,350,820	57,000	127,790	Cr 13,810	170,980	13,728,940	40,250,740	Cr 6,652,120	33,598,620
Direct Services	4,170,670	25,290	714.830		63,420		Cr 777.45		0	3,544,190	37,000	8.660	01 13,010	8,660	426,790	3.979.640		33,330,020
Learning Disabilites Day and Short breaks Service	2,166,160	108,650	48,530	65,750	471,830		Cr 130,40		0	1,920,490	1,476,000		0	1,523,710		4,615,150		,
	917,110	100,000	15,270	05,750	613,820	1,559,020			0		1,470,000	1,300		1,323,710	238,780	3,070,060		3,063,780
Learning Disabilities Care Management		42.050		O- 150 710	013,620	1,559,020			0	2,829,980	22.000		0					3,063,760
Learning Disabilities Housing & Suppport	1,846,430	43,050	9,260		00 705 000	1 110 100	Cr 132,44		0	1,171,140	22,000		0 40040	65,460	153,250	1,389,850		00 704 040
	14,230,250	230,830	854,690	Cr 2,133,690	39,795,080	4,448,400	Cr 15,187,30	0 Cr 6,299,200	U	35,939,060	1,555,000	228,920	Cr 13,810	1,770,110	15,718,710	53,427,880	Cr 16,643,040	36,784,840
Childrens Social Care									_		_		_				_	
Bromley Youth Support Programme	988,980	57,080	9,360	38,840	90,790		Cr 332,53		0	806,520		12,450	0	12,450	128,010	946,980	0	946,980
Care and Resources	3,572,750	21,680	64,290	743,440	10,483,940	1,280,510			0	14,788,240	9,000	2,910	0	11,910	1,178,030	15,978,180	0	15,978,180
Children's Disability Services	790,040	38,950	16,630	171,400	3,805,230	442,290	Cr 225,18		0	5,039,360	0	0	0	0	405,770	5,445,130	0	5,445,130
Referral and Assessment	2,437,290	0	28,350	397,130	530,660	53,670		0 Cr 18,910	0	3,428,190	0	0	0	0	0	3,428,190	0	3,428,190
Safeguarding and Care Planning	2,344,270	0	28,980	181,420	670,360	77,340			0	3,541,050	0	24,260	Cr 6,080	18,180	60,550	3,619,780	0	3,619,780
Safeguarding and Quality Assurance	1,168,120	0	11,350	435,220	84,500		Cr 932,51		0	1,371,370	0	0	0	0	2,262,660	3,634,030		3,577,570
	11,301,450	117,710	158,960	1,967,450	15,665,480	2,383,730	Cr 2,273,36	0 Cr 346,690	0	28,974,730	9,000	39,620	Cr 6,080	42,540	4,035,020	33,052,290	Cr 56,460	32,995,830
Commissioning																		
Commissioning	1,963,060	0	5,460	45,750	1,703,480	35,460	Cr 217,65	0 130,160	0	3,665,720	0	2,470	0	2,470	645,200	4,313,390	Cr 3,149,160	1,164,230
Drugs and Alcohol	0	0	0	0	0	0		0 0	0	0	0	0	0	0	0	0	0	0
Learning Disabilities Services	0	0	0	296,980	26,533,940	0	Cr 2,455,06	0 Cr 1,537,230	0	22,838,630	66,000	0	0	66,000	6,614,140	29,518,770	0	29,518,770
Mental Health Services	1,420	0	0	9,030	5,390,560	60,130	Cr 519,02	0 110,840	0	5,052,960	1,000	22,560	Cr 106,100	Cr 82,540	645,780	5,616,200	0	5,616,200
PCT Funding (Social Care & Health)	0	0	0	0	0	0	Cr 4,547,99	0 4,547,990	0	0		0	. 0	. 0	0	0	0	0
Supporting People	0	0	0	0	1.993.320	0		0 1,118,110	0	3,111,430	0	0	0	0	77.940	3.189.370	0	3,189,370
	1.964.480	0	5.460	351.760	35,621,300	95.590	Cr 7,739,72		0	34,668,740	67.000	25.030	Cr 106,100	Cr 14.070	7,983,060	42,637,730	Cr 3,149,160	39,488,570
			•										,					
Environmental Services - Housing																		
Housing Enforcement	264,900	0	6,660	1,250	0	0	Cr 16,63	0 Cr 53,720	0	202,460	0	0	0	0	73,530	275,990	Cr 328,030	Cr 52,040
Housing Improvement	343,960	35,170	10,400	4,190	0	0	Cr 202.13		0		Cr 300.000	0	0	Cr 300,000	639,430	452,820		250.550
5	608,860	35,170	17,060	5,440	0	0	Cr 218,76	0 Cr 131,920	0	315,850	Cr 300,000) 0	0	Cr 300,000	712,960	728,810	Cr 530,300	198,510
	110,000	,	,	-,	-	-			•	,		-			,	120,210		,
Operational Housing																		
Enabling Activities	n	n	n	n	n	n	Cr 4,20	0 0	n	Cr 4,200	n	n	n	n	273,030	268,830	n	268,830
Housing Benefits	0	0	0	795,360	ı ő		Cr 133.697.07			Cr 1.662.380	1	ا ا	1 0	ا ،	3,770,860	2.108.480	0	2.108.480
Housing Needs	2.007.550	89.650	21.770	767,840	7,015,600	. , ,	Cr 4.942.55		0	4,546,000	100,000	8.110	0	108.110	868,820	5.522.930	Cr 329.940	5,192,990
riousing reces	2.007,550	89.650	21,770	1.563.200	7,015,600		Cr 138.643.82		n	2,879,420	100,000		n	108,110	4,912,710	7.900.240		7,570,300
	2,007,000	05,000	21,770	1,000,200	7,010,000	101,200,000	01 100,040,02	0 01 410,000	•	2,070,420	100,000	0,110		100,110	4,512,710	7,500,240	01 020,040	1,010,000
Public Health	1.568.460	0	5.000	220.050	8.376.000	0	Cr 12.809.06	0 2.639.550	0			0			n	0	0	0
Tublic Health	1,000,400	•	0,000	220,000	0,010,000		01 12,000,00	2,000,000	•	•		,		•		•		-
Strategic and Business Support Service															ĺ			
Performance & Information	1,754,520	0	4,220	793,980	177,650	0	Cr 105,32	0 Cr 83,680	۱ ،	2,541,370		2,310		2,310	409,080	2,952,760	Cr 2,653,830	298,930
Quality Assurance	221,890	0	7,220	12,120	177,000	0	01 100,02	00,000		2,541,370		2,310		2,310	403,000	2,932,760		131,500
Transforming Social Care	221,090	0	0	12,120	0	0		0	0	234,010				,	0	234,010	01 102,510	131,500
Transforming Social Care	1.976.410	0	4.220	806.100	177,650	0	Cr 105.32	0 Cr 83.680	- 0	2.775.380	-	2,310		2.310	409.080	3.186.770	Cr 2.756.340	430.430
	1,570,410	U	4,220	000,100	177,000	U	01 105,32	03,660	u	2,110,300	, ,	2,310		2,310	405,000	3,100,770	O: 2,750,340	430,430
Efficiency Savings				Cr 500.000	_			م ا		Cr 500.000		ا ا		_		Cr 500.000		Cr 500.000
Emolency Savings	ا	U	١	O: 500,000	ı "	٥		"	١	500,000		ʻl "I	· ·	1	ľ	Ci 500,000	U	Ci 500,000
	33.657.460	473.360	1.067.160	2,280,310	106 651 440	138 167 050	Cr 176,977,34	0 Cr 265.930	_	105.053.180	1,431,000	303.990	Cr 125.990	1 600 000	33 771 540	140 433 720	Cr 23,465,240	116.968.480
	33,001,400	413,360	1,007,100	2,200,310	100,001,110	130,101,050	01 110,311,34	U CI 200,930	U	100,000,100	1,431,000	303,990	01 120,990	1,000,000	33,111,540	140,433,720	O: 23,403,240	110,300,400